



**INTERNATIONAL UNIVERSITY CENTER HAITI**  
*The Nexus of Global Higher Education in Haiti*

International University Center  
 Rue la Croix, Léogâne  
 Haiti, West Indies

**RELATED INSTITUTES**

Allied Health Studies Institute  
 Art Restoration Institute  
 Artist-in-Residence Institute  
 Global Leadership Institute  
 International Film Institute  
 Long Distance Learning  
 Orphans International Worldwide  
 Overseas Educ. Opportunities  
 Program for Haitian Stability  
 Social Entrepren. & Microfinance  
 Vocational Studies Institute

**RELATED INSTITUTIONS**

International Library of Haiti  
 International Museum of Haiti  
 International YMCA of Léogâne  
 International Youth Hostel Haiti  
 L'ecole de la Rédemption

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**INTERNATIONAL UNIVERSITY CENTER HAITI**

**Executive Summary.** The International University Center Haiti (“The Center”) is projected to open in spring 2011 as the nexus in Haiti for U.S. and other global universities and their affiliated students and staff. The Center will provide both a base of operations and a base of knowledge related to the construction of the New Haiti.

The Center is designed to serve a wide range of foreign efforts at building or rebuilding higher education institutions and programs to serve Haiti. The Center will serve as the Haitian campuses of foreign universities where visiting faculty may teach one or two courses to Haitian students under the auspices of their home universities. These courses are planned to eventually be sufficiently demanding to earn credit assigned by the home universities.

The Center will also welcome visiting foreign faculty teaching under the auspices of Haitian institutions that are trying to reorganize, as well as foreign university faculty recruiting *and* giving preliminary training to exchange students who will spend 3-4 years in U.S. or other foreign countries getting a BA or BS degree. In addition, hosting Haitian faculty who have lost their buildings and who want to reconstitute at least a partial version of their institutions.

Other Center programs are to include:

- Tutoring programs, staffed by foreign students, aimed at remediating inadequate secondary education and preparing people for applications to colleges and college programs in Haiti or overseas;
- One or more two-year prep schools aimed at readying Haitian students for college – perhaps taught by former faculty members of damaged or lost Haitian institutions; and
- Temporary housing and facilities for foreign foundation staff and academics investigating what roles they might be able to play in terms of Haitian higher education.

Described as ‘Harvard Club meets MASH Unit,’ The Center will open in a gated compound initially with ten tents, each with two bunk beds. Center capacity will begin with forty guests, four to a screened tent with cement floor. Each tent will be replaced in with a concrete bungalow, with all construction built to international code ensuring strength to withstand future earthquakes and hurricanes.

The Center will be located in the heart of Léogâne, epicenter of the earthquake, 35 miles southwest of the capital Port-au-Prince. Léogâne is gateway to the Haiti’s South including the beautiful cities of Jacmel and Petite Goâve. Depending on traffic, Léogâne is about one hour from the capital’s airport. The University Center will offer airport pick-up by arrangement.

The Center is spread over three strategic properties along rue de Croix. The Café and guest rooms comprise the Main Campus, two short blocks from the Interim Campus, and three blocks from the Center Annex. The Interim Campus offers open classrooms for events and programming, while the Annex will feature an additional ten tents transitioning to bungalows. All three sites will offer Internet Connectivity and feature Skype.

The Center stands in the shadow of its medical partner, the Episcopal Hôpital Ste. Croix, staffed primarily by American-trained personnel who will have complimentary membership to The Center.

مركز جامعة الدولية في هايتي

**The Main Campus.** The Center Café will offer three meals per day, featuring an open kitchen. The Center proudly serves Belo Water, bottled by The Center's local partner whose water is known for its purity. The bathroom facility for each property will consist of flush toilets and solar-heated showers. The showers will use purified well water. The Center's resplendent foliage will be transformed into lush gardens.

The Center Café will offer twenty tables in its gazebo, below a stage used nightly for live cultural performances and international film. The Center's Main Campus and Interim Campus will house programming for The University Center's Institutes.

The Center will serve as an incubator for nascent institutions including the International Library of Haiti, the International Museum of Haiti, the International YMCA of Léogâne, the International Youth Hostel of Léogâne, and partner elementary and secondary school, *L'école de la Rédemption*.

The Center's global vision is committed not only to the national reconstruction of Haiti, but also specifically to the rebirth of the City of Léogâne. The Center is committed to creating educational and employment opportunities in the city, and for helping establish the city as a preeminent arts center to rival Pétienville and Jacmel.

In support of Haiti's need for self-governance at the local and national levels, The Center will charge a 5% tax on all goods and services, voluntarily paying half to the city government and half to the federal government.

The University Center concept is replicable and scalable by design. Several cities plan to send young leaders to study our model in Léogâne for replication, possibly opening branches across Haiti to aid in the development of tourism, supporting the construction of the New Haiti. This includes Petite Goâve, Jacmel, and Ganthier.

**Partners in Progress.** The International University of Haiti and its Center have partnered with, or are actively partnering/cooperating with a host of international development projects and corporations. Large and small, they include (in alphabetical order): American Institute of Architects New York Chapter Global Dialogues Committee, Coffee Growers Cooperative (COOPCAB), École de la Rédemption (Léogâne), Fédération des Caisses, Fonkoze, giggle, Haitian/American Disaster Relief Committee, Hôpital Albert Schweitzer (Deschappelles), Hôpital Ste. Croix (Léogâne), International YMCA, International Youth Hostel, Japanese Artists Association of New York, Konsèy Nasyonal Finansman Popilè, Rotary International, Skype, Teach The World On-Line, and Yéle Haiti.

The International University Center Haiti pledges to support the efforts of Haiti's own badly damaged university institutions. Of the 32 major universities surveyed in a recent study (INURED), 28 were completely destroyed and the other four seriously damaged. Many Haitian universities will likely never be rebuilt. An incalculable number of professors, professionals and students fled Haiti after the earthquake, contributing to the brain-drain of these critically needed groups. Most of the fellowships and international scholarships granted to Haiti will compound the emigration of Haitian scholars to foreign countries. The solution for building Haitian competence must be built up from the ground and on site in Haiti. The International University Center of Haiti will do all that it can to support these efforts.

**University Institutes and Events.** The International University Center of Haiti will support twelve stand-alone Institutes. A key to the Center's success will be in hosting small, world-class events – congresses, conferences, festivals – on its campus, in connection with these Institutes. They include the International Museum of Haiti, the International Library, The International Film Institute, The Global Leadership Institute, Orphans International Worldwide Institute, and The Social Entrepreneurism & Microfinance Institute, among others.

Programs will include the Global Leadership Conference, The International Art Festival, International Film Festival (such as in Jacmel), The International Literary Festival (such as in Galle, Sri Lanka and Ubud, Bali, Indonesia), Social Entrepreneurism & Microfinance Symposium in tandem with Grameen, Fonkoze, and Desjardin, and finally, Orphans International Worldwide Global Congresses (held previously in Denpasar, Banda Aceh, and at Columbia and N.Y.U. New York City).

**International Museum of Haiti.** An independent Institute affiliated with the International University Center Haiti, the Museum is planned to open on a modest scale in the summer of 2011 to begin to house important works of Haitian and non-Haitian artists. Criteria for inclusion include a presence in at least two museums in separate countries. Over a dozen American and Japanese paintings have already been contributed towards the effort. Top artists in Haiti are currently being approached to contribute their works to this cultural effort. Mssr. Franketienne, one of Haiti's foremost cultural icons, has agreed to support the effort. The Museum may be able to contribute to restoration efforts of Haitian art damaged in the earthquake as well as support a lively international visiting artists program. Collaboration with the Smithsonian Institute's efforts in Haiti is being studied. The Museum's mission is supporting both the arts in Haiti and the cultural credentials of the City of Léogâne.

**International YMCA.** A YMCA already exists in Port-au-Prince under the leadership of Gwénaél Apollon, and the possibility of another facility/program is being planned for Léogâne under his supervision, in cooperation with the YMCA of Greater New York and the International YMCA. This "Y" would cooperate with but be independent of The Center. The Léogâne YMCA may possibly offer low-cost housing for students and visitors. In addition, an International Youth Hostel is being planned.

**Center Stage Haiti.** Live music will be an integral component of The Center Café and Haitians and international bands will regularly play from its stage. Jazz, kompa, rasin, troubadour, vodou, folk, pop, salsa, and meringue will be streamed as "Live From Center Stage Haiti." The Center Stage will be available on a nightly basis, 7-10pm, to qualified musical performer/s who wish to share their gifts for the good of the world in exchange for publicity, room and board.

**Construction Details.** The Center Main Campus must finish construction of the parameter wall, 7-foot concrete block, that presently surrounds 2/3 of the grounds of the Main Campus. The fresh water well there must be repaired. Toilet and shower facilities must be built both for guests and for the director. Funds have been donated towards these two sanitation projects. The Annex Campus needs to be raised six feet with processed rubble from the earthquake to bring it above hurricane flood levels. It will then be covered with top soil. The Center Café gazebo needs to be built. Cement slabs need to be erected under each of the ten screened tent on the Main Campus. At the Interim Campus, toilet facilities and the well must be repaired, and a computer center is planned in conjunction with the We Can't Have That Foundation.

**Initial Support.** Multiple foundations and high-net worth individuals are supporting The International University Center Haiti, including a young member of the Saudi royal family. Institutions include The Shelley and Donald Rubin Foundation, We Can't Have That Foundation, and The James Jay Dudley Luce Foundation.

In addition, this proposal will be sent with an invitation to professional acquaintances of Jim Luce to create The Center's Global Advisory Board. Members of the U.S. Congress and Greek Parliament, in addition to royalty from around the world, have already agreed to serve in this capacity. Each Advisor is asked to 'give or get' a minimum of \$1,000 annually. Board of Trustee members are expected to contribute \$10,000 in 2011.

**Orphans International Worldwide Roots.** The University Center has roots going back to Orphans International Worldwide (OIWW), founded by Jim Luce in 1999. Orphans International Worldwide was specifically created as an institution focused on Raising Global Citizens that was simultaneously Interracial, International, Intergenerational, and Internet-Connected. The future global administration of OIWW are expected to run from The Center as an Institute.

**Transparent Accountancy.** The International University Center Haiti requires all funds expended be reviewed by an outside accounting firm, assuring total transparency for our donors. Every dollar spent has a receipt, is categorized by program expense, and is certified authentic by multi-lingual accounting staff. We are confident that our organization is operating at the highest standard of accountability and best practices. Donations are maximized through a policy that allows for zero graft, corruption, or bribery often encountered in post-disaster work. Copies of The International University Center Haiti audited financial statements will be filed annually through the James Jay Dudley Luce Foundation with the Department of Charities, New York State, Albany, New York, as well as on a regular basis with the Clinton-Bush Initiative and the Haitian Reconstruction Commission.

## DETAIL OPERATIONS OF THE INTERNATIONAL UNIVERSITY CENTER HAITI

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### Initial University Center Services

- Complimentary Wi-Fi Connectivity
- Private tent with overhead fan - \$50/night.
- Shared tent \$25 @ (2-4 people); \$1,000 per month, or \$500 each for up to four people in one tent
- Meals: Full breakfast - \$10, Full lunch - \$15, Full dinner - \$20 (\$40 daily package)
- Airport Pickup - \$100 (tour to Jacmel or Petite-Goave – also \$100)

Membership to the University Center is U.S.\$/€100 per year (\$/€10 for week, (\$/€5 for day). The University Center honors other memberships, including:



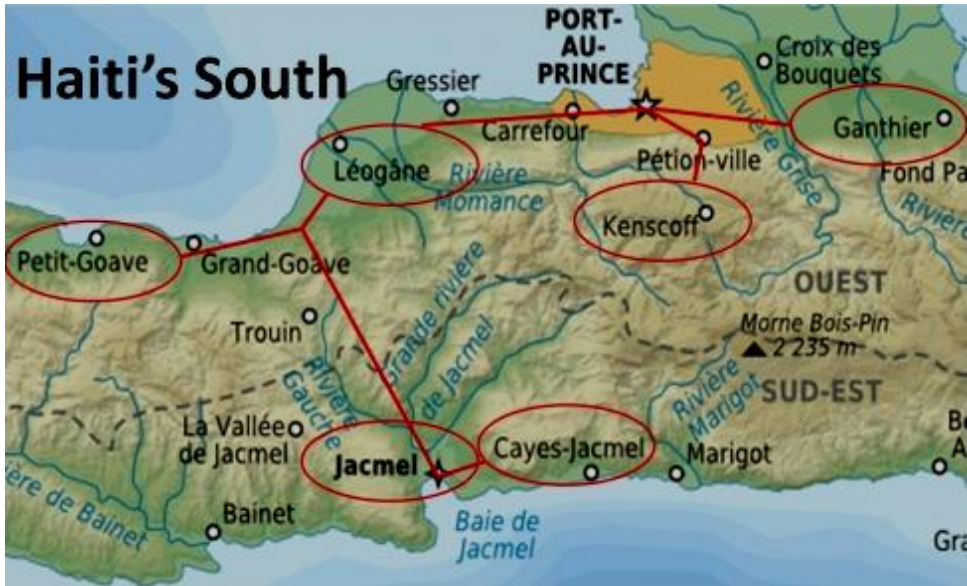
The University Club will provide complimentary meeting space to the service clubs of Léogâne, including Rotary International, Kiwanis International, and Lions International, as well as the medical staff of the neighborhood Hôpital Ste Croix.

The James Jay Dudley Luce Foundation will serve as the 2011 fiscal sponsor for The International University Center Haiti. The Foundation is a New York State Foundation with IRS 501(c)3 status pending.

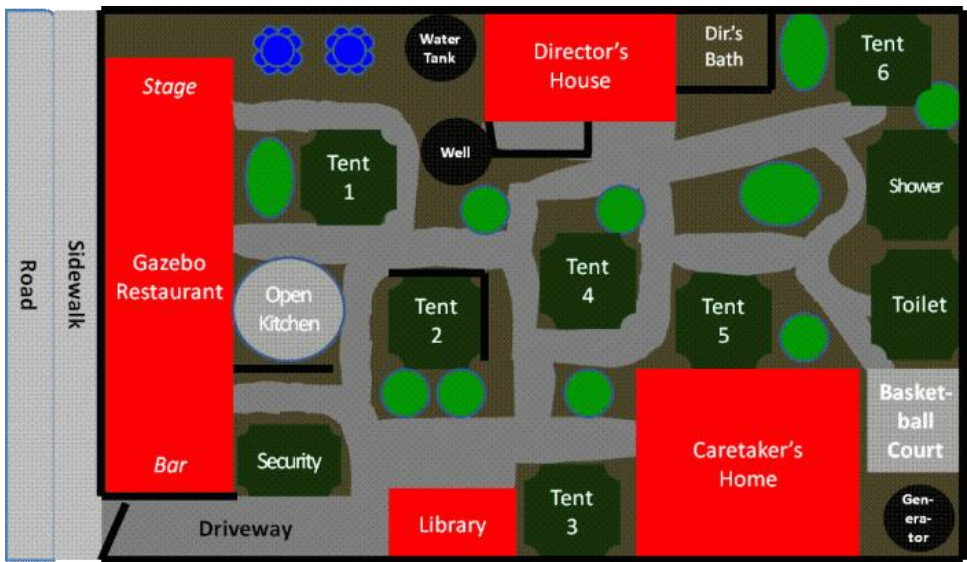




GRAPHICS



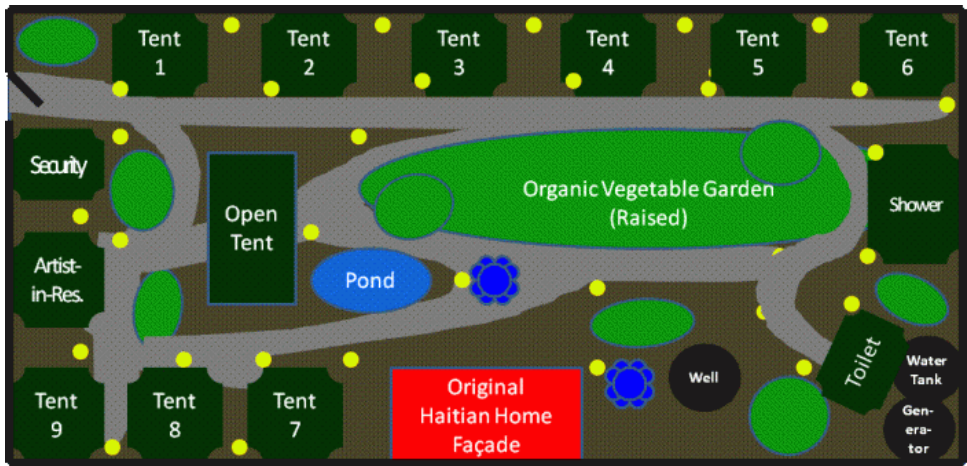
The University Center will open in Léogâne, and may be replicated in other cities across Haiti.



The Main Campus of the International University Center Haiti sits on a 60' x 90' lot.



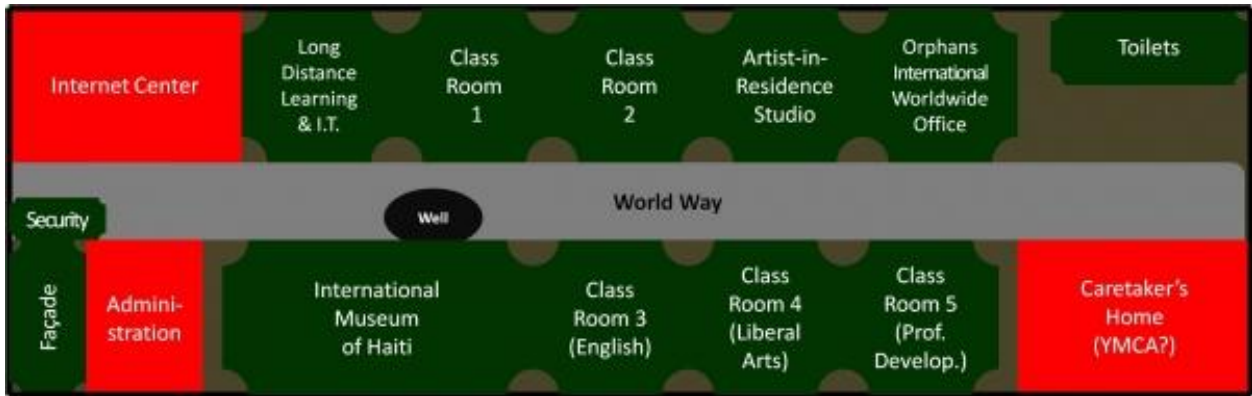
The Center Café restaurant and bar will be an open air pavilion similar to this, with stage.



*The International University Center Annex is several blocks away, on a 50' x 100' lot.*



*One of two classroom pavilions at the Interim Campus of The Center, prior to renovations.*



*The Interim Campus of the International University Center sits on a narrow lot in Léogâne's center, near the Main Campus.*

**2011 BUDGET FOR THE INTERNATIONAL UNIVERSITY CENTER HAITI  
(INCL. MAIN CAMPUS, INTERIM CAMPUS, ANNEX CAMPUS)**

		<b>Day</b>	<b>Month</b>	<b>Year</b>
<b>Ground Income</b>	40 Beds @ 50% capacity <i>\$50 per night</i>	\$1,000	30,000	365,000
	100 Café Meals <i>\$10 avg. price</i>	1,000	30,000	365,000
	Airport Transport, etc.	500	15,000	182,500
	Counter Sales	100	3,000	3,600
	<b>SUB-TOTAL</b>	<b>\$2,600</b>	<b>\$78,000</b>	<b>\$916,100</b>
<b>Other Income</b>	Contributions <i>100 Advisors @ \$1,000</i>	\$0	\$0	\$100,000
	Foundation Grants & Contributions <i>Other Gifts @ \$10,000</i>	0	0	100,000
	<b>SUB-TOTAL</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$200,000</b>
	<b>TOTAL INCOME</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$1,116,100</b>
<b>Expense</b>	Haitian Salaries – 20 people <i>Avg. \$20 per day</i>	\$400	\$12,000	\$144,000
	4x4 Toyota Jeeps (2) <i>\$60,000 each</i>	0	0	120,000
	Room & Board Stipends – 4 people <i>Avg. \$25 per day per person</i>	100	700	36,500
	Transportation (Air) - monthly <i>\$750 per trip</i>	0	750	9,000
	Generators (3)	0	0	60,000
	Internet Connectivity (3 locations)	0	0	18,000
	Construction: Parameter Walls (3)	0	0	18,000
	Construction: Sanitation Facilities (3)	0	0	12,000
	Construction: Café Gazebo	0	0	3,000
	Construction: Open Kitchens (3)	0	0	6,000
	Construction: Tent Slabs (20)	0	0	4,000
	Construction: Bungalows (20)	0	0	150,000
	<b>TOTAL EXPENDITURE</b>	<b>\$ 500</b>	<b>\$13,450</b>	<b>\$580,500</b>

Given the massive instability projected for Haiti in 2011, real numbers are difficult to forecast. If significant guest-flow can be achieved, then expenditures can succeed. Contributions alone should cover needed operational expenses. The budget has been planned for projected expenses to be approximately half of projected income. *The budget does not include 30% of profit generated from the property to the landlord.* The budget for the Center Annex and Interim University Campus, both located within three blocks, will be similar. The Annex will absorb Center guest overflow as/if it occurs, creating revenue in the process to cover costs. The University Interim Campus will absorb programming overflow as/if it occurs, likewise creating revenue in the process to cover costs.